

MYR Group Inc. Announces Third-Quarter and First Nine-Months 2021 Results

October 27, 2021

HENDERSON, Colo., Oct. 27, 2021 (GLOBE NEWSWIRE) -- MYR Group Inc. ("MYR") (NASDAQ: MYRG), a holding company of leading specialty contractors serving the electric utility infrastructure, commercial and industrial construction markets in the United States and western Canada, today announced its third-quarter and first nine-months 2021 financial results.

Highlights for Third Quarter 2021

- Quarterly revenues of \$610.2 million
- Record high quarterly net income of \$23.2 million and record high earnings per diluted share of \$1.35
- Record high quarterly EBITDA of \$42.3 million
- Strong backlog of \$1.63 billion

Management Comments

Rick Swartz, MYR's President and CEO, said, "Our strong third-quarter 2021 financial results included record high quarterly net income, EBITDA and EPS. We finished the third quarter with net income of \$23.2 million, a 34.0 percent increase over our third quarter 2020 net income, along with increases in revenues, gross profit and EBITDA as compared to the same period of 2020." Mr. Swartz continued, "We remain committed to executing our core business strategies while adapting and innovating to changing market conditions. We appreciate our deep customer relationships and continually leverage the full capabilities of MYR Group companies to enhance the value we are delivering and create opportunities for future growth."

Third Quarter Results

MYR reported third-quarter 2021 revenues of \$610.2 million, an increase of \$2.3 million, or 0.4 percent, compared to the third quarter of 2020. Specifically, our Transmission and Distribution ("T&D") segment reported revenues of \$306.5 million for the third quarter of 2021, an increase of \$6.8 million, or 2.3 percent, from the third quarter of 2020, primarily due to an increase in revenue on distribution projects partially offset by a decrease in revenue on transmission projects. Our Commercial and Industrial ("C&I") segment reported revenues of \$303.6 million for the third quarter of 2021, a decrease of \$4.6 million, or 1.5 percent, from the third quarter of 2020, primarily due to a decrease in volume on various-sized projects in certain geographic areas.

Consolidated gross profit increased to \$83.9 million in the third quarter of 2021, an increase of \$7.4 million or 9.7 percent, from the third quarter of 2020. The increase in gross profit was due to higher margins and revenues. Gross margin was 13.8 percent for the third quarter of 2021 compared to 12.6 percent for the third quarter of 2020. The increase in gross margin was primarily due to better-than-anticipated productivity on certain projects, favorable job close-outs and favorable change orders on certain projects. These improvements were partially offset by labor and equipment inefficiencies on certain projects. Changes in estimates of gross profit on certain projects resulted in a gross margin increase of 1.4 percent for the third quarter of 2021 and a decrease of 0.3 percent for the third quarter of 2020.

Selling, general and administrative expenses ("SG&A") increased to \$53.1 million in the third quarter of 2021, compared to \$51.4 million for the third quarter of 2020. The period-over-period increase was primarily due to an increase in employee-related expenses to support the growth in our operations

Income tax expense was \$7.6 million for the third quarter of 2021, with an effective tax rate of 24.6 percent, compared to income tax expense of \$6.5 million for the third quarter of 2020, with an effective tax rate of 27.4 percent. The period-over-period decrease in tax rate was primarily due to the reduction of the impact of the global intangible low tax income ("GILTI") and a favorable impact from stock compensation excess tax benefits.

For the third quarter of 2021, net income was \$23.2 million, or \$1.35 per diluted share, compared to \$17.3 million, or \$1.02 per diluted share, for the same period of 2020. Third-quarter 2021 EBITDA, a non-GAAP financial measure, was \$42.3 million, compared to \$36.2 million in the third quarter of 2020.

First Nine-Months Results

MYR reported first nine-months 2021 revenues of \$1.85 billion, an increase of \$212.8 million, or 13.0 percent, compared to the first nine months of 2020. Specifically, the T&D segment reported revenues of \$948.3 million, an increase of \$112.5 million, or 13.5 percent, from the first nine months of 2020, primarily due to an increase in revenue on distribution projects and large-sized projects. The C&I segment reported revenues of \$904.0 million, an increase of \$100.3 million, or 12.5 percent from the first nine months of 2020, primarily due to an increase in revenues on various-sized projects in certain geographic areas. Additionally, revenues during the first nine months of 2020 were negatively impacted by a slight slowdown of work in certain geographic areas related to the COVID-19 pandemic.

Consolidated gross profit increased to \$241.9 million in the first nine months of 2021, an increase of \$42.5 million or 21.3 percent, from the first nine months of 2020. The increase in gross profit was due to higher revenues and margins. Gross margin was 13.1 percent for the first nine months of 2021 compared to 12.2 percent for the first nine months of 2020. The increase in gross margin was primarily due to better-than-anticipated productivity on certain projects, favorable job close-outs and a favorable change order on a project. These improvements were partially offset by labor and equipment inefficiencies on certain projects and unfavorable pending change order adjustments on certain projects. Changes in estimates of gross profit on certain projects resulted in a gross margin increase of 0.4 percent and a decrease of 0.4 percent for the first nine months of 2021 and 2020, respectively.

SG&A increased to \$154.6 million in the first nine months of 2021, compared to \$137.7 million for the first nine months of 2020. The period-over-period increase was primarily due to higher employee incentive compensation costs, contingent compensation expense related to prior acquisitions and an

increase in employee-related expenses to support the growth in our operations.

Income tax expense was \$22.5 million for the first nine months of 2021, with an effective tax rate of 25.9 percent, compared to income tax expense of \$15.6 million for the first nine months of 2020, with an effective tax rate of 27.7 percent. The period-over-period decrease in tax rate was primarily due to a favorable impact from stock compensation excess tax benefits and the reduction of the impact of GILTI.

For the first nine months of 2021, net income was \$64.3 million, or \$3.75 per diluted share, compared to \$40.6 million, or \$2.42 per diluted share, for the same period of 2020.

Backlog

As of September 30, 2021, MYR's backlog was \$1.63 billion, compared to \$1.57 billion as of June 30, 2021. As of September 30, 2021, T&D backlog was \$652.2 million, and C&I backlog was \$981.3 million. Total backlog at September 30, 2021 decreased \$90.0 million, or 5.0 percent, from the \$1.72 billion reported at September 30, 2020.

Balance Sheet

As of September 30, 2021, MYR had \$362.7 million of borrowing availability under its \$375 million revolving credit facility.

Non-GAAP Financial Measures

To supplement MYR's financial statements presented in accordance with generally accepted accounting principles in the United States ("GAAP"), MYR uses certain non-GAAP measures. Reconciliation to the nearest GAAP measures of all non-GAAP measures included in this press release can be found at the end of this release. MYR's definitions of these non-GAAP measures may differ from similarly titled measures used by others. These non-GAAP measures should be considered supplemental to, and not a substitute for, financial information prepared in accordance with GAAP.

MYR believes that these non-GAAP measures are useful because they (i) provide both management and investors meaningful supplemental information regarding financial performance by excluding certain expenses and benefits that may not be indicative of recurring core business operating results, (ii) permit investors to view MYR's performance using the same tools that management uses to evaluate MYR's past performance, reportable business segments and prospects for future performance, (iii) publicly disclose results that are relevant to financial covenants included in MYR's credit facility and (iv) otherwise provide supplemental information that may be useful to investors in evaluating MYR.

Conference Call

MYR will host a conference call to discuss its third-quarter 2021 results on Thursday, October 28, 2021 at 8:00 a.m. Mountain time. To participate in the conference call via telephone, please dial (877) 561-2750 (domestic) or (763) 416-8565 (international) and enter conference ID 4249231, at least five minutes prior to the start of the event. A replay of the conference call will be available through Thursday, November 4, 2021, at 11:00 a.m. Mountain time, by dialing (855) 859-2056 or (404) 537-3406 and entering conference ID 4249231. MYR will also broadcast the conference call live via the internet. Interested parties may access the webcast through the Investor Relations section of MYR's website at www.myrgroup.com. Please access the website at least 15 minutes prior to the start of the call to register, download and install any necessary audio software. The webcast will be available until Thursday, November 4, 2021 at 11:00 a.m. Mountain time.

About MYR

MYR is a holding company of leading specialty contractors serving the electric utility infrastructure, commercial and industrial construction markets throughout the United States and western Canada who have the experience and expertise to complete electrical installations of any type and size. Their comprehensive services on electric transmission and distribution networks and substation facilities include design, engineering, procurement, construction, upgrade, maintenance and repair services. Transmission and distribution customers include investor-owned utilities, cooperatives, private developers, government-funded utilities, independent power producers, independent transmission companies, industrial facility owners and other contractors. Commercial and industrial electrical contracting services are provided to general contractors, commercial and industrial facility owners, local governments and developers. For more information, visit myrgroup.com.

Forward-Looking Statements

Various statements in this announcement, including those that express a belief, expectation, or intention, as well as those that are not statements of historical fact, are forward-looking statements. The forward-looking statements may include projections and estimates concerning the timing and success of specific projects and our future production, revenue, income, capital spending, segment improvements and investments. Forward-looking statements are generally accompanied by words such as "anticipate," "believe," "estimate," "expect," "intend," "likely," "may," "objective," "outlook," "plan," "project," "possible," "potential," "should," "unlikely," or other words that convey the uncertainty of future events or outcomes. The forward-looking statements in this announcement speak only as of the date of this announcement. We disclaim any obligation to update these statements (unless required by securities laws), and we caution you not to rely on them unduly. We have based these forward-looking statements on our current expectations and assumptions about future events. While our management considers these expectations and assumptions to be reasonable, they are inherently subject to significant business, economic, competitive, regulatory and other risks, contingencies and uncertainties, most of which are difficult to predict and many of which are beyond our control. No forward-looking statement can be guaranteed and actual results may differ materially from those projected. Forward-looking statements in this announcement should be evaluated together with the many uncertainties that affect MYR's business, particularly those mentioned in the risk factors and cautionary statements in Item 1A. of MYR's Annual Report on Form 10-K for the fiscal year ended December 31, 2020, and in any risk factors or cautionary statements contained in MYR's subsequent Quarterly Reports on Form 10-Q or Current Reports on Form 8-K.

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Financial tables follow...

MYR GROUP INC.
Consolidated Balance Sheets
As of September 30, 2021 and December 31, 2020

(in thousands, except share and per share data)	September 30, 2021		De	cember 31, 2020
		(unaudited)		
ASSETS				
Current assets:				
Cash and cash equivalents	\$	73,006	\$	22,668
Accounts receivable, net of allowances of \$2,166 and \$1,696, respectively		362,032		385,938
Contract assets, net of allowances of \$376 and \$359, respectively		219,445		185,803
Current portion of receivable for insurance claims in excess of deductibles		10,639		11,859
Refundable income taxes		8,934		1,534
Other current assets		26,579		28,882
Total current assets		700,635		636,684
Property and equipment, net of accumulated depreciation of \$313,999 and \$294,366, respectively		184,863		185,114
Operating lease right-of-use assets		21,447		22,291
Goodwill		66,065		66,065
Intangible assets, net of accumulated amortization of \$16,201 and \$14,467, respectively		49,632		51,365
Receivable for insurance claims in excess of deductibles		33,536		27,043
Investment in joint ventures		3,786		3,040
Other assets		3,863		4,257
Total assets	\$	1,063,827	\$	995,859
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Current portion of long-term debt	\$	1,025	\$	4,381
Current portion of operating lease obligations	,	7,451	,	6,612
Current portion of finance lease obligations		, <u> </u>		318
Accounts payable		193,218		162,580
Contract liabilities		149,847		158,396
Current portion of accrued self-insurance		23,945		24,395
Other current liabilities		80,215		86,718
Total current liabilities		455,701		443,400
Deferred income tax liabilities		19,682		18,339
Long-term debt		3,986		25,039
Accrued self-insurance		51,449		45,428
Operating lease obligations, net of current maturities		14,015		15,730
Other liabilities		22,814		18,631
Total liabilities		567,647		566,567
Commitments and contingencies	-			
Stockholders' equity:				
Preferred stock—\$0.01 par value per share; 4,000,000 authorized shares; none issued and outstanding at September 30, 2021 and December 31, 2020		_		_
Common stock—\$0.01 par value per share; 100,000,000 authorized shares; 16,869,947 and 16,734,239				
shares issued and outstanding at September 30, 2021 and December 31, 2020, respectively		168		167
Additional paid-in capital		161,593		158,618
Accumulated other comprehensive income		100		23
Retained earnings		334,315		270,480
Total stockholders' equity attributable to MYR Group Inc.		496,176		429,288
Noncontrolling interest		4		4
Total stockholders' equity	-	496,180		429,292
Total liabilities and stockholders' equity	\$	1,063,827	\$	995,859
	-	, ,	*	,

MYR GROUP INC. Unaudited Consolidated Statements of Operations Three and Nine Months Ended September 30, 2021 and 2020

	Three mor	Nine months ended September 30,			
(in thousands, except per share data)	2021	2020	2021	2020	
Contract revenues	\$ 610,182	\$ 607,901	\$ 1,852,241	\$ 1,639,422	
Contract costs	526,259	531,429	1,610,343	1,440,013	

Gross profit		83,923	76,472	241,898	199,409
Selling, general and administrative expenses		53,072	51,443	154,609	137,688
Amortization of intangible assets		578	578	1,734	3,009
Gain on sale of property and equipment	_	(679)	 (478)	 (2,473)	 (1,967)
Income from operations		30,952	24,929	88,028	60,679
Other income (expense):					
Interest income		23	_	51	6
Interest expense		(305)	(1,113)	(1,458)	(3,941)
Other income (expense), net		69	 18	190	 (556)
Income before provision for income taxes		30,739	23,834	86,811	56,188
Income tax expense		7,568	 6,542	22,493	 15,579
Net income	\$	23,171	\$ 17,292	\$ 64,318	\$ 40,609
Income per common share:					
—Basic	\$	1.37	\$ 1.04	\$ 3.82	\$ 2.44
—Diluted	\$	1.35	\$ 1.02	\$ 3.75	\$ 2.42
Weighted average number of common shares and potential common shares outstanding:					
—Basic		16,868	16,698	16,828	16,670
—Diluted		17,167	16,882	17,132	16,798

MYR GROUP INC. Unaudited Consolidated Statements of Cash Flows Nine Months Ended September 30, 2021 and 2020

	Nine months endo September 30,						
(in thousands)	_	2021		2020			
Cash flows from operating activities:							
Net income	\$	64,318	\$	40,609			
Adjustments to reconcile net income to net cash flows provided by operating activities:	Ψ	01,010	Ψ	10,000			
Depreciation and amortization of property and equipment		32,884		32,021			
Amortization of intangible assets		1,734		3,009			
Stock-based compensation expense		5,350		3,804			
Deferred income taxes		1,364		712			
Gain on sale of property and equipment		(2,473)		(1,967)			
Other non-cash items		1,171		654			
Changes in operating assets and liabilities, net of acquisitions:		,					
Accounts receivable, net		23,929		(12,869)			
Contract assets, net		(33,642)		(4,754)			
Receivable for insurance claims in excess of deductibles		(5,273)		3,103			
Other assets		(5,786)		7,074			
Accounts payable		29,874		7,596			
Contract liabilities		(8,515)		20,161			
Accrued self insurance		5,571		(2,257)			
Other liabilities		(2,291)		31,730			
Net cash flows provided by operating activities		108,215		128,626			
Cash flows from investing activities:		·					
Proceeds from sale of property and equipment		2,489		2,147			
Purchases of property and equipment		(32,701)		(27,470)			
Net cash flows used in investing activities		(30,212)		(25,323)			
Cash flows from financing activities:		, ,		, ,			
Net repayments under revolving lines of credit		_		(65,189)			
Payment of principal obligations under equipment notes		(24,409)		(30,441)			
Payment of principal obligations under finance leases		(336)		(914)			
Proceeds from exercise of stock options		483		306			
Repurchase of common shares		(3,352)		(426)			
Other financing activities		11		60			
Net cash flows used in financing activities		(27,603)		(96,604)			
Effect of exchange rate changes on cash		(62)		(150)			
Net increase in cash and cash equivalents		50,338		6,549			
Cash and cash equivalents:		,		-,			

MYR GROUP INC.

Unaudited Consolidated Selected Data,

Unaudited Performance Measure and Reconciliation of Non-GAAP Measure For the Three and Twelve Months Ended September 30, 2021 and 2020 and As of September 30, 2021, December 31, 2020, September 30, 2020 and September 30, 2019

		Three mor Septen		I	Last twelve m Septem				
(dollars in thousands, except share and per share data)	s in thousands, except share and per share data) 2021 2020					2021		2020	- -
Summary Statement of Operations Data:									
Contract revenues	\$	610,182	\$	607,901	\$	2,460,211	\$	2,210,497	, =
Gross profit	\$	83,923	\$	76,472	\$	318,342	\$	268,331	=
Income from operations	\$	30,952	\$	24,929	\$	113,894	\$	81,559)
Income before provision for income taxes	\$	30,739	\$	23,834	\$	112,008	\$	74,424	
Income tax expense	\$	7,568	\$	6,542	\$	29,540	\$	21,040)
Net income	\$	23,171	\$	17,292	\$	82,468	\$	53,384	<u>-</u>
Tax rate		24.6 %		27.4 %		26.4 %		28.3	8%
Per Share Data:									
Income per common share:									
- Basic	\$	1.37	\$	1.04	\$	4.91 (1) \$	3.21	(1)
- Diluted	\$	1.35	\$	1.02	\$	4.83 (1) \$	3.17	(1)
Weighted average number of common shares and potential common shares outstanding:									
- Basic		16,868		16,698		16,802 (2)	16,657	(2)
- Diluted		17,167		16,882		17,089 (2)	16,784	(2)
(in thousands)	Se	eptember 30, 2021		December 31, 2020	-	September 30, 2020		September 2019	30,
Summary Balance Sheet Data:									
Total assets	\$	1,063,827	\$	995,859	\$	1,018,911	9	988,0	013
Total stockholders' equity attributable to MYR Group Inc.	\$	496,176	\$	429,288		408,600	9	350,5	568
Goodwill and intangible assets	\$	115,697	\$	117,430	\$ 117,973		\$ 12°		950
Total funded debt (3)	\$	5,011	\$	29,420	\$	70,194	9	178,1	190

(in thousands)	Last twelve months ended September 30,								
		2021		2020					
Financial Performance Measure (4):									
Reconciliation of Non-GAAP measure:									
Net income	\$	82,468	\$	53,384					
Interest expense, net		2,026		5,658					
Tax impact of interest		(535)		(1,601)					
EBI, net of taxes (5)	\$	83,959	\$	57,441					

See notes at the end of this earnings release

MYR GROUP INC.

Unaudited Performance Measures and Reconciliation of Non-GAAP Measures
Three and Twelve Months Ended September 30, 2021 and 2020

	September 30,			September 30,				30,	_	
(in thousands, except share, per share data, ratios and percentages)	2021 2020		2021				2020	_		
Financial Devicemence Massures (4).										
Financial Performance Measures (4): EBITDA (6)	\$	42,311	\$	36,222	\$	160,075		\$ 1	126,587	
EBITDA (0) EBITDA per Diluted Share (7)	\$	2.46	\$	2.15	\$	9.37		Ψ ' \$	7.54	
Free Cash Flow (8)	\$	7,949	\$	20,171		105,170			115,836	
Book Value per Period End Share (9)	\$	28.90	\$	24.17	Ψ	100,170		Ψ	110,000	
Tangible Book Value (10)	\$	380,479	*	290,627						
Tangible Book Value per Period End Share (11)	\$	22.16		17.19						
Funded Debt to Equity Ratio (12)	•	0.01	•	0.17						
Asset Turnover (13)						2.41			2.24	
Return on Assets (14)						8.1 9	%		5.4 %	
Return on Equity (15)						20.2	%		15.2 %	
Return on Invested Capital (18)						18.3	%		11.1 %	
Reconciliation of Non-GAAP Measures:										
Reconciliation of Net Income to EBITDA:										
Net income		23,171		17,292		82,468			53,384	
Interest expense, net		282		1,113		2,026			5,658	
Income tax expense		7,568		6,542		29,540			21,040	
Depreciation and amortization	_	11,290	_	11,275		46,041			46,505	
EBITDA (6)	\$	42,311	\$	36,222	\$	160,075	=	\$ 1	126,587	=
Reconciliation of Net Income per Diluted Share to EBITDA per Diluted Share:										
Net income per share		1.35		1.02		4.83			3.17	
Interest expense, net, per share		0.02		0.07		0.12			0.34	
Income tax expense per share		0.44		0.39		1.73			1.25	
Depreciation and amortization per share	_	0.65		0.67	_	2.69			2.78	_
EBITDA per Diluted Share (7)	\$	2.46	\$	2.15	\$	9.37	=	\$	7.54	=
Calculation of Free Cash Flow:										
Net cash flow from operating activities	\$	19,653	\$	30,703	\$	154,756		\$ 1	161,780	
Less: cash used in purchasing property and equipment	_	(11,704)	_	(10,532)	_	(49,586)			(45,944)	
Free Cash Flow (8)	\$	7,949	\$	20,171	\$	105,170	_ :	\$ ^	115,836	=

See notes at the end of this earnings release.

MYR GROUP INC. Unaudited Performance Measures and Reconciliation of Non-GAAP Measures As of September 30, 2021, 2020 and 2019

(in thousands)		September 30, 2021		tember 30, 2020
Reconciliation of Book Value to Tangible Book Value:				
Book value (total stockholders' equity attributable to MYR Group Inc.)	\$	496,176	\$	408,600
Goodwill and intangible assets		(115,697)		(117,973)
Tangible Book Value (10)	\$	380,479	\$	290,627
Reconciliation of Book Value per Period End Share to Tangible Book Value per Period End Share:				
Book value per period end share	\$	28.90	\$	24.17
Goodwill and intangible assets per period end share		(6.74)		(6.98)
Tangible Book Value per Period End Share (11)	\$	22.16	\$	17.19
Calculation of Period End Shares:				
Shares outstanding		16,870		16,719
Plus: common equivalents		299		184
Period End Shares (16)		17,169		16,903

(in thousands)	ousands) September 2021		Se	ptember 30, 2020	Se	ptember 30, 2019
Reconciliation of Invested Capital to Stockholders Equity:						
Book value (total stockholders' equity attributable to MYR Group Inc.)	\$	496,176	\$	408,600	\$	350,568
Plus: total funded debt		5,011		70,194		178,190
Less: cash and cash equivalents		(73,006)		(18,946)		(9,145)
Invested Capital (17)	\$	428,181	\$	459,848	\$	519,613

See notes at the end of this earnings release.

- (1) Last-twelve-months earnings per share is the sum of earnings per share reported in the last four quarters.
- (2) Last-twelve-months weighted average basic and diluted shares were determined by adding the weighted average shares reported for the last four quarters and dividing by four.
- (3) Funded debt includes outstanding borrowings under our revolving credit facility and our outstanding equipment notes.
- (4) These financial performance measures are provided as supplemental information to the financial statements. These measures are used by management to evaluate our past performance, our prospects for future performance and our ability to comply with certain material covenants as defined within our credit agreement, and to compare our results with those of our peers. In addition, we believe that certain of the measures, such as book value, tangible book value, free cash flow, asset turnover, return on equity, and debt leverage are measures that are monitored by sureties, lenders, lessors, suppliers and certain investors. Our calculation of each measure is described in the following notes; our calculation may not be the same as the calculations made by other companies.
- (5) EBI, net of taxes is defined as net income plus net interest, less the tax impact of net interest. The tax impact of net interest is computed by multiplying net interest by the effective tax rate. Management uses EBI, net of taxes, to measure our results exclusive of the impact of financing costs.
- (6) EBITDA is defined as earnings before interest, taxes, depreciation and amortization. EBITDA is not recognized under GAAP and does not purport to be an alternative to net income as a measure of operating performance or to net cash flows provided by operating activities as a measure of liquidity. Certain material covenants contained within our credit agreement are based on EBITDA with certain additional adjustments, including our interest coverage ratio and leverage ratio, which we must comply with to avoid potential immediate repayment of amounts borrowed or additional fees to seek relief from our lenders. In addition, management considers EBITDA a useful measure because it provides MYR Group Inc. and its investors with an additional tool to compare our operating performance on a consistent basis by removing the impact of certain items that management believes to not directly reflect the company's core operations. Management further believes that EBITDA is useful to investors and other external users of our financial statements in evaluating the company's operating performance and cash flow because EBITDA is widely used by investors to measure a company's operating performance without regard to items such as interest expense, taxes, depreciation and amortization, which can vary substantially from company to company depending upon accounting methods and book value of assets, useful lives placed on assets, capital structure and the method by which assets were acquired.
- (7) EBITDA per diluted share is calculated by dividing EBITDA by the weighted average number of diluted shares outstanding for the period. EBITDA per diluted share is not recognized under GAAP and does not purport to be an alternative to income per diluted share.
- (8) Free cash flow, which is defined as cash flow provided by operating activities minus cash flow used in purchasing property and equipment, is not recognized under GAAP and does not purport to be an alternative to net income, cash flow from operations or the change in cash on the balance sheet. Management views free cash flow as a measure of operational performance, liquidity and financial health.
- (9) Book value per period end share is calculated by dividing total stockholders' equity at the end of the period by the period end shares outstanding.
- (10) Tangible book value is calculated by subtracting goodwill and intangible assets outstanding at the end of the period from stockholders' equity.

 Tangible book value is not recognized under GAAP and does not purport to be an alternative to book value or stockholders' equity.
- (11) Tangible book value per period end share is calculated by dividing tangible book value at the end of the period by the period end number of shares outstanding. Tangible book value per period end share is not recognized under GAAP and does not purport to be an alternative to income per diluted share.
- (12) The funded debt to equity ratio is calculated by dividing total funded debt at the end of the period by total stockholders' equity at the end of the period.
- (13) Asset turnover is calculated by dividing the current period revenue by total assets at the beginning of the period.
- (14) Return on assets is calculated by dividing net income for the period by total assets at the beginning of the period.
- (15) Return on equity is calculated by dividing net income for the period by total stockholders' equity at the beginning of the period.
- (16) Period end shares is calculated by adding average common stock equivalents for the quarter to the period end balance of common stock outstanding. Period end shares is not recognized under GAAP and does not purport to be an alternative to diluted shares. Management views period end shares as a better measure of shares outstanding as of the end of the period.
- (17) Invested capital is calculated by adding net funded debt (total funded debt less cash and marketable securities) to total stockholders' equity.
- (18) Return on invested capital is calculated by dividing EBI, net of taxes, less any dividends, by invested capital at the beginning of the period. Return on invested capital is not recognized under GAAP, and is a key metric used by management to determine our executive compensation.



Source: MYR Group, Inc.