

INVESTOR PRESENTATION

Q1 2020

APRIL 2020 Update | NASDAQ: MYRG



MYR Group's ability to execute its strategy of conservative, profitable, steady growth in a focused, scalable market -- electrical construction -- is a strength that differentiates us from the rest.



SAFE HARBOR STATEMENT

Forward-Looking Statements

Various statements in this communication, including those that express a belief, expectation, or intention, as well as those that are not statements of historical fact, are forward-looking statements. The forward-looking statements may include projections and estimates concerning the timing and success of specific projects and our future production, revenue, income, capital spending, segment improvements and investments. Forward-looking statements are generally accompanied by words such as “anticipate,” “believe,” “estimate,” “expect,” “intend,” “may,” “objective,” “outlook,” “plan,” “project,” “likely,” “unlikely,” “possible,” “potential,” “should” or other words that convey the uncertainty of future events or outcomes. The forward-looking statements in this communication speak only as of the date of this communication; we disclaim any obligation to update these statements (unless required by securities laws), and we caution you not to rely on them unduly. We have based these forward-looking statements on our current expectations and assumptions about future events. While our management considers these expectations and assumptions to be reasonable, they are inherently subject to significant business, economic, competitive, regulatory and other risks, contingencies and uncertainties, most of which are difficult to predict and many of which are beyond our control. No forward-looking statement can be guaranteed, and actual results may differ materially from those projected. Forward-looking statements in this communication should be evaluated together with the many uncertainties that affect MYR Group’s business, particularly those mentioned in the risk factors and cautionary statements in Item 1A of MYR Group’s most recent Annual Report on Form 10-K, and in any risk factors or cautionary statements contained in MYR Group’s Quarterly Reports on Form 10-Q or Current Reports on Form 8-K.

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For **more than a century**, MYR Group's subsidiaries have served the electrical construction needs of clients. **Our reputation for excellence** in both our markets makes us a leader in the industry.



HEADQUARTERS

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STOCK TICKER SYMBOL

NASDAQ: MYRG



2019 REVENUE

\$2.07B

↑ 35.3% YoY



RECORDABLE SEGMENTS

TRANSMISSION & DISTRIBUTION (T&D)
COMMERCIAL & INDUSTRIAL (C&I)



AMONG TOP 5 ENR

U.S. SPECIALTY
ELECTRICAL
CONTRACTORS FOR
23 YEARS IN A ROW



TOTAL EMPLOYEES

7,100+

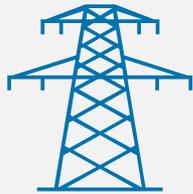


125+

YEARS OF EXPERIENCE



A MARKET LEADER



NATIONWIDE LEADER in T&D



EXPANDING PRESENCE in C&I



GROWING FOOTPRINT



HEALTHY ORGANIC & ACQUISITIVE GROWTH



STRONG PRESENCE IN KEY GROWTH MARKETS



LONG STANDING CLIENT RELATIONSHIPS



GROWING REVENUES



RECORD BACKLOG



EXTENSIVE, CENTRALIZED FLEET



STABLE BALANCE SHEET



NO EXTRAORDINARY LOSSES OR GOODWILL IMPAIRMENT



SUPERIOR SAFETY PERFORMANCE

STRATEGIC IMPERATIVES

Deliver positive financial results on a consistent basis while positioning the company for growth

**FINANCIAL
STRENGTH**

Sustain a culture that aids in attracting, retaining and developing the best people in the industry

**ORGANIZATIONAL
EXCELLENCE**

Strive to always be the first choice for our clients and remain one of the most reliable and efficient, high-value providers

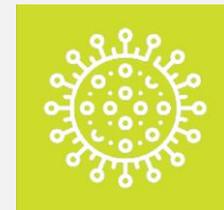
**CUSTOMER
SATISFACTION**

Continue investments in people, equipment, health, safety, the environment, technology, innovation, programs, process improvement, and sustainability

**OPERATIONAL
EXCELLENCE**

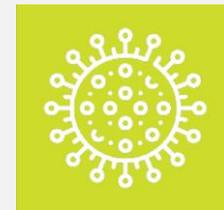
Ensures we are focused on the right work and programs

COVID-19 IMPACTS



- Considered an essential business as a provider of critical infrastructure services.
- Remain committed to serving our customers and are responding and adhering to any new or heightened job-site requirements and guidelines to protect our front-line field employees.
- Enacted measures to maintain safe, efficient, and resilient business operations during the pandemic, adjusting operations as needed.
- Project execution and bidding opportunities have remained active to date.
- T&D work activity primarily consists of small to medium-sized projects, and we continue to execute routine maintenance work under long-term MSAs. Drivers for T&D spending remain intact thus far.
- A few C&I projects are temporarily halted, primarily in our New York, Northern California, and Seattle locations where shelter-in-place orders are the most stringent. We believe the primary markets we serve may be somewhat less vulnerable to economic slowing, such as healthcare, transportation, data centers, warehousing, renewable energy and water projects.
- Entered 2020 with record backlog and further increased backlog in the first quarter.
- Stimulus packages and infrastructure bills could promote increased spending.
- Strong balance sheet with \$185.1M in availability under our credit facility, funded debt to EBITDA leverage of 1.5x and management has continued to focus with heightened scrutiny on controlling costs and capital expenditures in these uncertain times

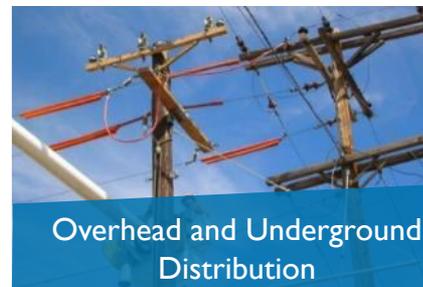
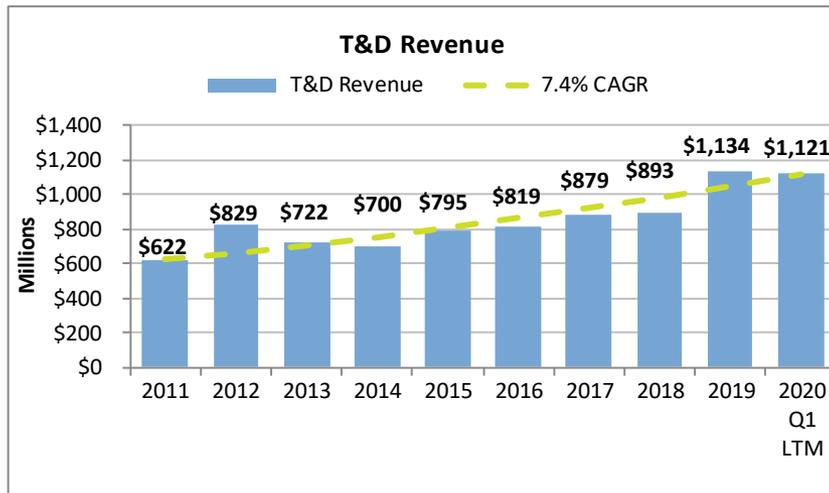
COVID-19 IMPACTS



The current COVID-19 pandemic has had a significant impact on the global economy, including the US and Canadian economies, during the first quarter of 2020. As the situation continues to evolve, the Company is closely monitoring the impact of the COVID-19 pandemic on all aspects of our business, including how it will impact our customers, subcontractors, suppliers, vendors and employees. The COVID-19 pandemic started to have a negative impact on both of our operating segments during the last few weeks of the first quarter due to project restriction and stay-at-home orders. The Company is unable to predict the ultimate impact that COVID-19 will have on our business, employees, liquidity, financial condition, results of operations and cash flows. Most of the Company's operations are considered critical and essential businesses, making our projects generally exempt from stay-at-home or similar orders in certain parts of the United States and western Canada. However, if this pandemic persists for a prolonged period of time our business could be more significantly impacted as a result of prolonged unfavorable economic conditions. In addition, in response to the pandemic and related mitigation measures, the Company began implementing changes in March 2020 in an effort to protect our employees and customers, and to support appropriate health and safety protocols, including implementing remote, alternative and flexible work arrangements, where possible. While these measures have been necessary and appropriate, they may result in higher operating costs and could adversely impact our business, including certain operational, reporting, accounting or other processes. The situation surrounding COVID-19 remains fluid, and if disruptions do arise, they could materially adversely impact our business.

COMPREHENSIVE SERVICE OFFERINGS

TRANSMISSION & DISTRIBUTION (T&D) BUSINESS SEGMENT

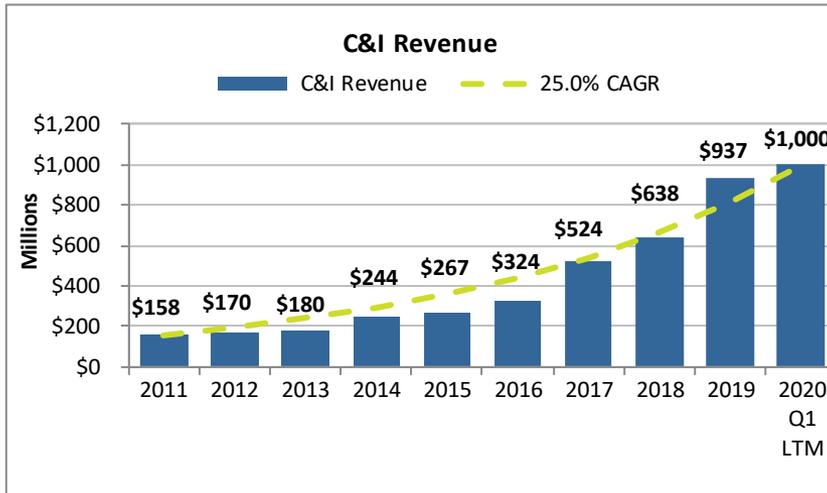


Segment Updates:

- 3/31/20 LTM T&D revenue of \$1,121 million down from 2019 due to the substantial completion of a medium-sized transmission project that is nearing completion with high material component from the prior year
- Recent years growth primarily due to an increase in revenue on small to medium-sized transmission and distribution projects
- ~ 48% of T&D business is Master Service Agreement work

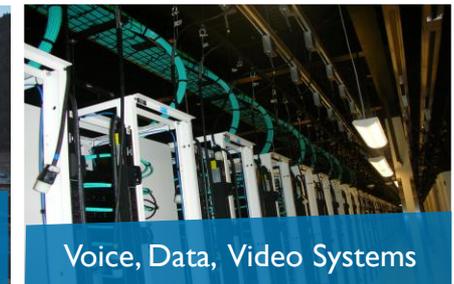
COMPREHENSIVE SERVICE OFFERINGS

COMMERCIAL & INDUSTRIAL (C&I) BUSINESS SEGMENT



Segment Updates:

- 03/31/20 LTM C&I record revenue of \$1,000 Million
- Growth primarily due to increases in volume across all project sizes and incremental revenues from the acquisitions of CSI, and the Huen Companies in the second half of 2019 and 2018, respectively



STRONG COMPETITIVE ADVANTAGE

WE ARE...



Extending our **geographical reach** and expanding our **service offerings**



Inspired to **do the right thing** and investing in the communities in which we live and work



Expanding our **depth and breadth of expertise** while refining project delivery capabilities



Executing with **health and safety as our #1 priority** to maintain our industry-leading safety performance



Helping our people reach their **fullest potential** through investments in training and development



Building a **future driven mindset** and deploying new systems and technologies



Maintaining **long-standing client relationships** and **developing customized solutions** to address their greatest needs.



Supporting clean energy infrastructure and broadening our capabilities to meet the needs of our clients



Focused on collaboration to create truly integrated and cohesive teams

POSITIONED FOR GROWTH



U.S./CANADA

Long-term growth both organically and via acquisition



T&D

Transmission market outlook strong next 5+ years (higher ratio of small-medium/large projects)



C&I

Strength in C&I sector (Airport, Healthcare, Data Center, Hwy/Transp.)



RENEWABLES

Clean energy initiatives driving increased construction spend

Success

VALUE CREATION OPPORTUNITIES



62 OFFICE LOCATIONS IN U.S.
AND WESTERN CANADA

ORGANIC GROWTH

Expand in new and existing markets that align with core capabilities



- Strategic expansion of geographic footprint into new markets
- Invest in additional fleet and labor resources to expand capacity
- Leverage extensive bid knowledge and long-term customer relationships

STRATEGIC ACQUISITIONS

Continue to evaluate targeted, strategic acquisitions to expand business and hone operating expertise



- Search for and evaluate strategic opportunities that achieve long-term growth objectives and leverage our core capabilities
- Focus on acquisitions that meet clear, long-term return thresholds and are compatible with MYR Group's values and culture
- Focus on integration of processes, people, technology and equipment

JULY 2019 ACQUISITION

CSI ELECTRICAL CONTRACTORS, INC.

Expands Geographic Reach & End Market Exposure

- Expands our breadth of C&I service offerings in California and strengthens our market position in delivering cost-effective solutions to both new and existing customers
- Expanded presence in California with established offices in:
 - Santa Fe Springs
 - San Marcos
 - San Jose
 - Palmdale
 - Santa Clarita

Expands Service Offerings

- Offers a wide range of commercial and industrial electrical construction services with significant experience performing work in the solar, aerospace, healthcare, government and biomedical markets
- Significant self-perform capabilities in electrical system construction and retrofit projects, technology integration, and alternative energy projects, preconstruction services, prefabrication, telecommunications, design-build/design-assist and integrated project delivery methodologies

Increases Skilled Workforce

- High-quality workforce and strong management team with decades of experience, who share our culture, values, and commitment to delivering superior service to our customers through operational experience



FAVORABLE T&D MARKET CONDITIONS

Transmission Spend Drivers

System Reliability

Aging Electric Grid

Connecting Renewables

Plant Retirements

Distribution Spend Drivers

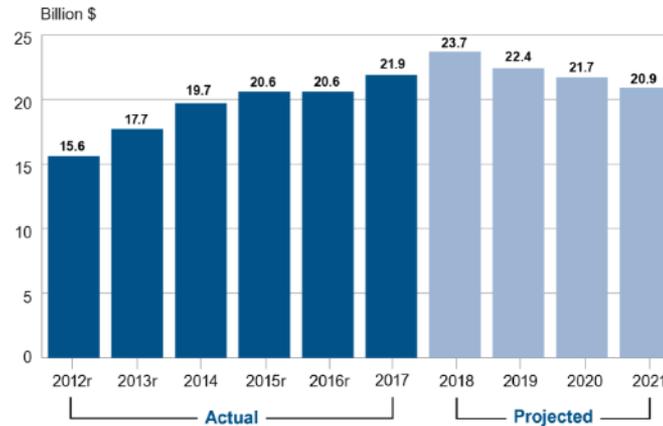
Reliability Upgrades

Aging Infrastructure

Storm Hardening

Housing Starts

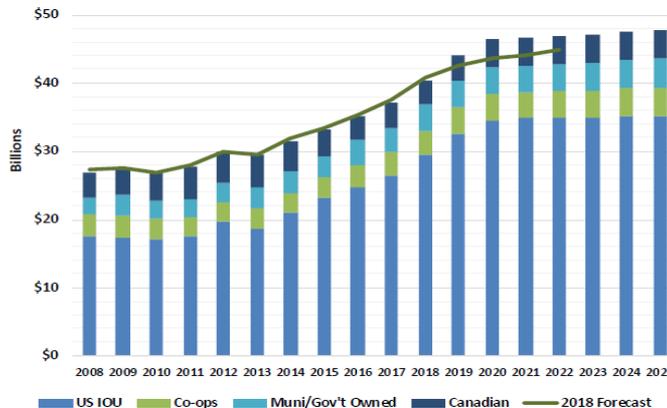
Historical and Projected Transmission Investment (Nominal Dollars)



Source: EEI Transmission Projects: At A Glance, October 2018 (Note: r=revised)

“EEI members’ transmission investments are expected to total \$88.7 billion between 2018-2021 to make it more efficient, dynamic, and secure; and to continue to provide customers with affordable, reliable, safe and increasingly clean energy.”

U.S. and Canadian Electric Distribution Actual and Forecasted Capital Expenditures by Ownership Type



Source: The C Three Group, North American Electric Distribution Market Forecast, September 2019

“Capital expenditures came in at \$40.4 billion in 2018, a 9.3% increase from 2017. U.S. investor-owned utilities project planned spend from 2019 through at least 2023 is robust.”

MARKET OPPORTUNITIES

The generation mix across the U.S. is changing as traditional baseload generation resources retire and renewable generation provides an increasingly large percentage of demand.

UTILITY SOLAR



45 GW of utility solar are operational today representing 60% of all U.S. solar PV capacity with projected 83.2 GW installed from 2020-2025

SOURCE: Solar Energy Industries Association (SEIA), March 2020

OFFSHORE WIND



30 MW of offshore wind are operational today and in the next four to six years, U.S. developers expect to manufacture, construct, and install more than 9 GW of offshore wind.

SOURCE: The Business Network for Offshore Wind (BNOW), March 2020

Provides ample engineer, procurement, and construction (EPC) opportunities for the generation site and transmission interconnect.

ACTIVE C&I MARKET

C&I's strong \$1.08B backlog as of 03/31/2020 is driven by:

Hospitals

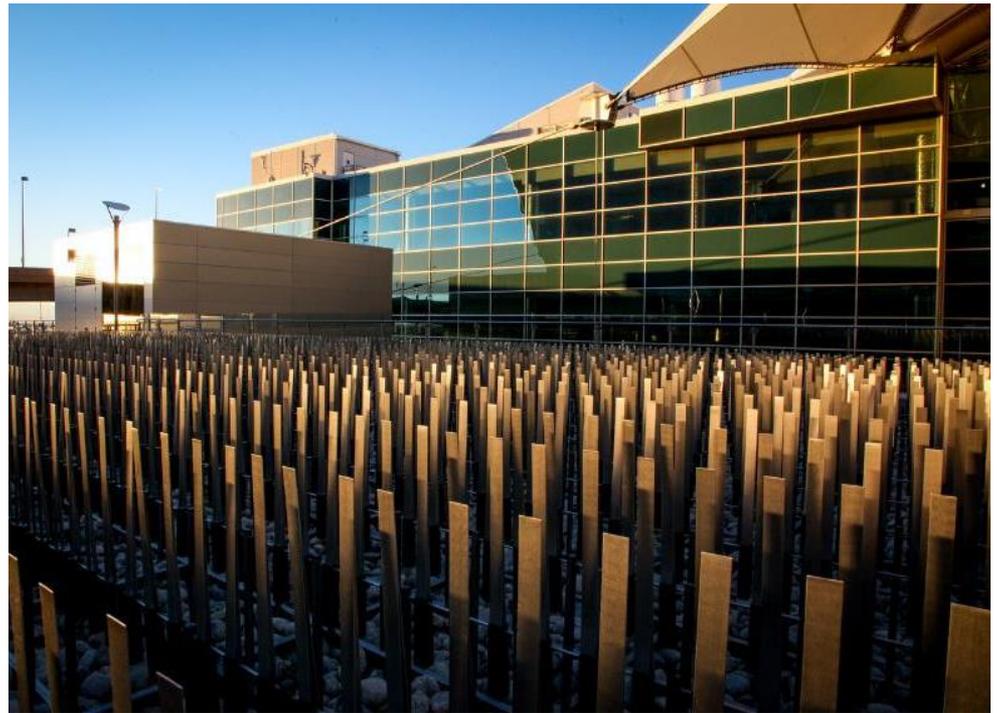
Data Centers

Airport Projects

Transportation Work

Aerospace

Water / Wastewater Upgrades



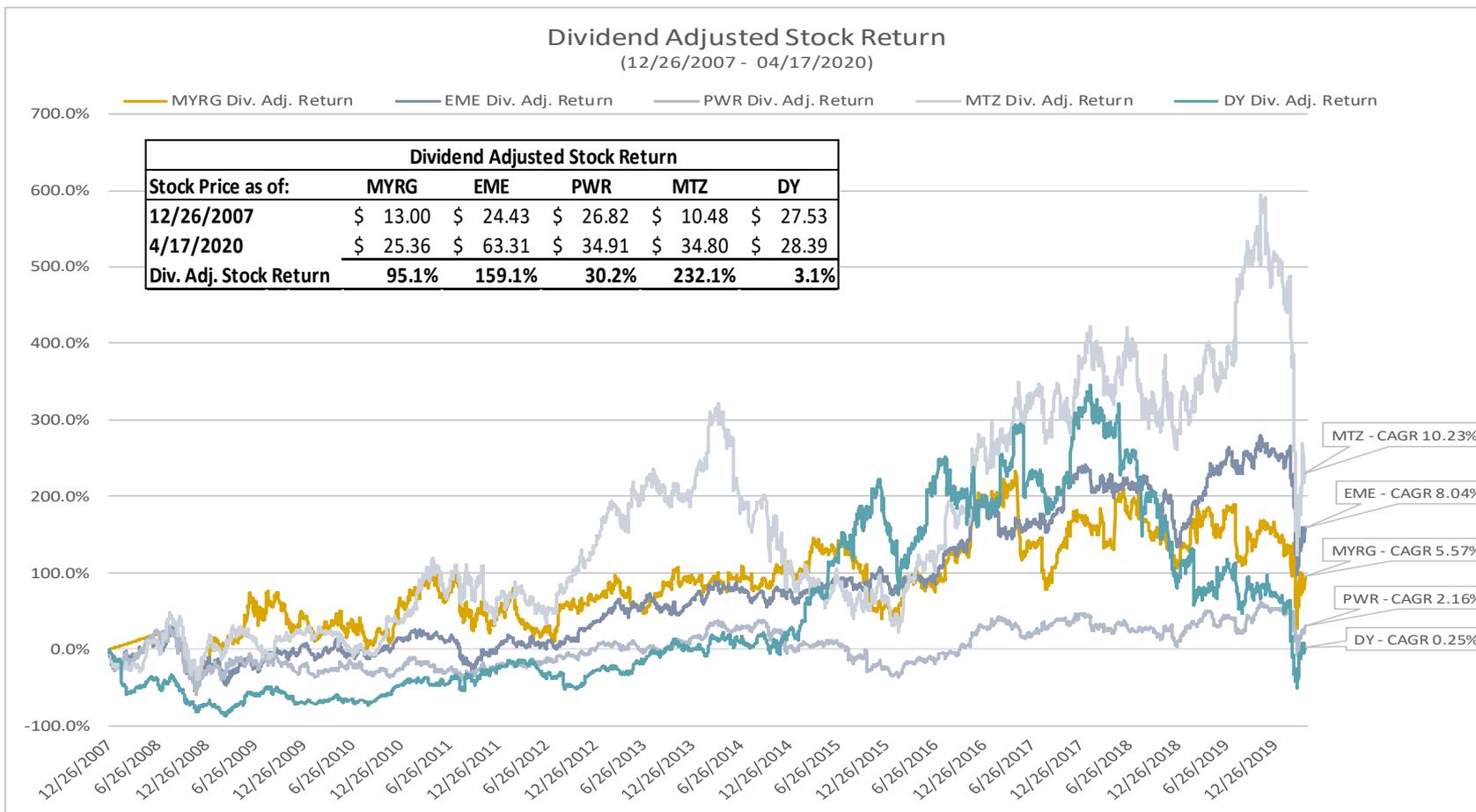
Associated General Contractors of America

Construction spending in February increased 6.0 percent from February 2019, with year-over-year gains in both residential and nonresidential outlays, however construction spending is likely to decline for the foreseeable future due to projects being cancelled or delayed because of the coronavirus.

The AGC is urging the administration to invest funds in an effort to flatten the curve -- improving the nation's infrastructure and protect construction jobs.

Source: AGC Newsroom • April 1, 2020 and April 17, 2020

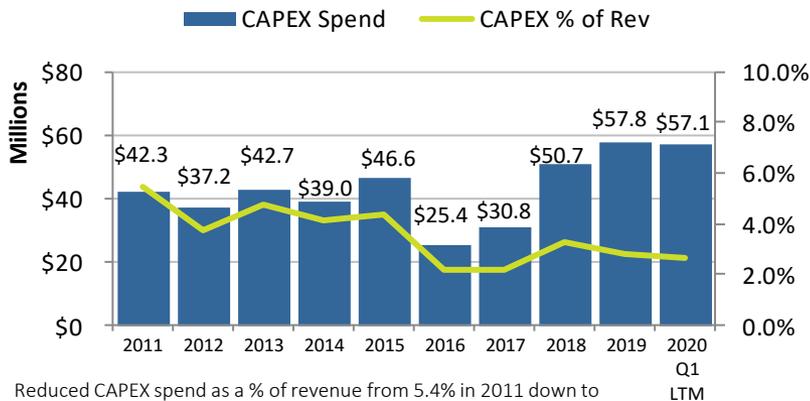
DELIVERING STRONG RETURNS



MYR closed on its 144A private placement in December 2007; approximately 17.8 million shares of stock were sold at \$13.00/share to qualified institutional buyers. MYR traded on FBR's 144A portal from that date until it went public on August 12, 2008. The trading volume in the first month of going public was approximately 5.2 million shares and the closing prices ranged from \$14.50/share to \$16.60/share.

BALANCE SHEET STRENGTH TO SUPPORT ADDITIONAL GROWTH

CAPEX Investment



Reduced CAPEX spend as a % of revenue from 5.4% in 2011 down to 2.7% as of LTM 3/31/2020

Little off-balance-sheet leverage

Limited goodwill

Modest debt leverage

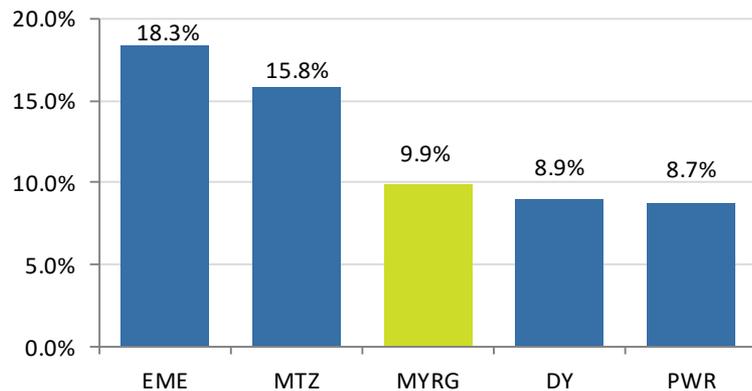
Strong liquidity position – Renewed credit facility in Q3 2019, increasing the revolver to \$375 million

Substantial bonding capacity

Investment in specialty equipment contributed to top-line organic growth and supports future organic growth

Executed nine equipment notes totaling \$59.8 million, enabling us to move a portion of our variable-rate debt to fixed rates and to increase our liquidity

3-Year Average ROIC



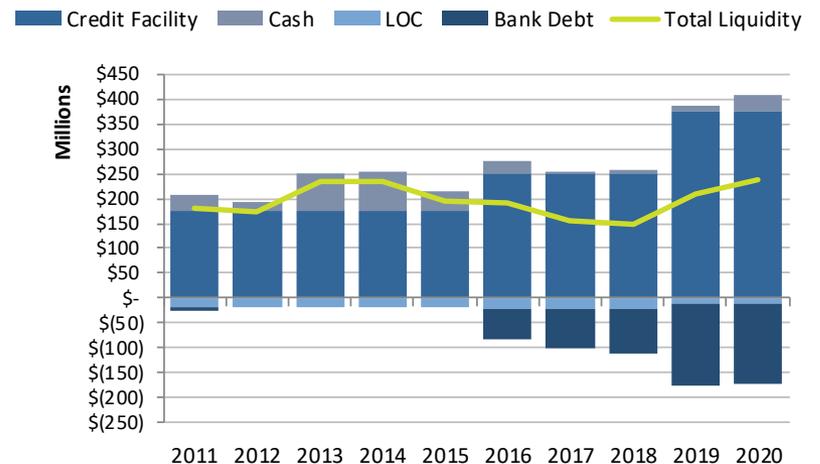
Source: S&P Capital IQ

MYR 3-year period is March 2018 – March 2020

Peer Group 3-year period is December 2017 – December 2019

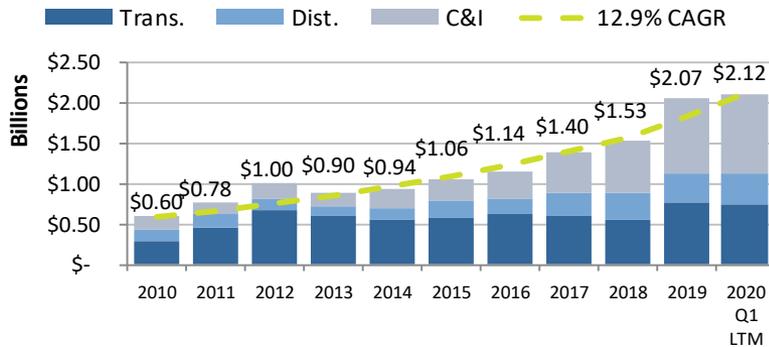
DY period is January 2018 – January 2020

Liquidity

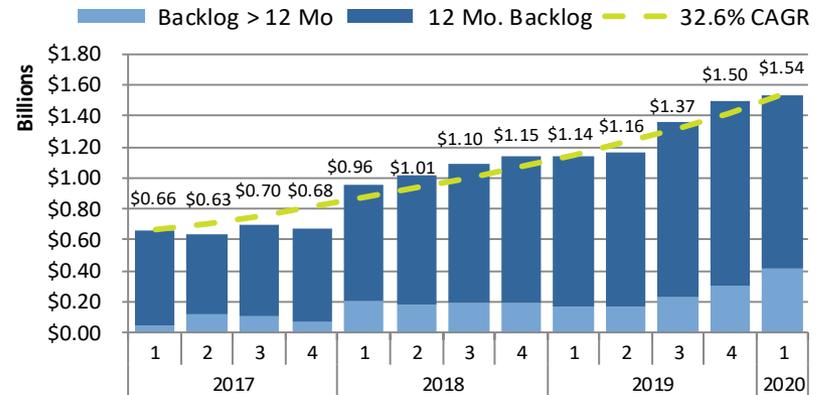


STRONG LONG-TERM FINANCIAL PERFORMANCE

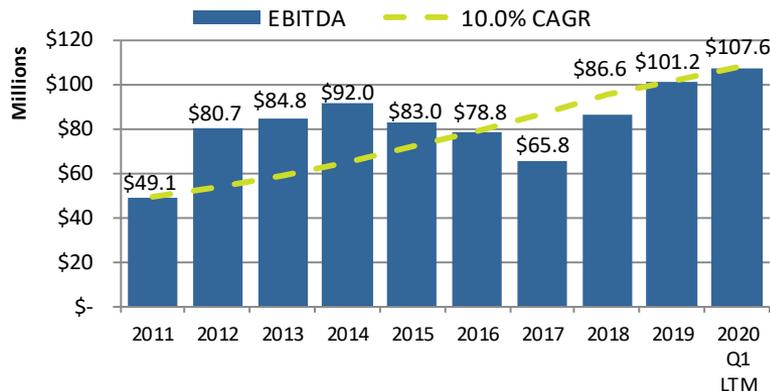
Revenue by Work Type



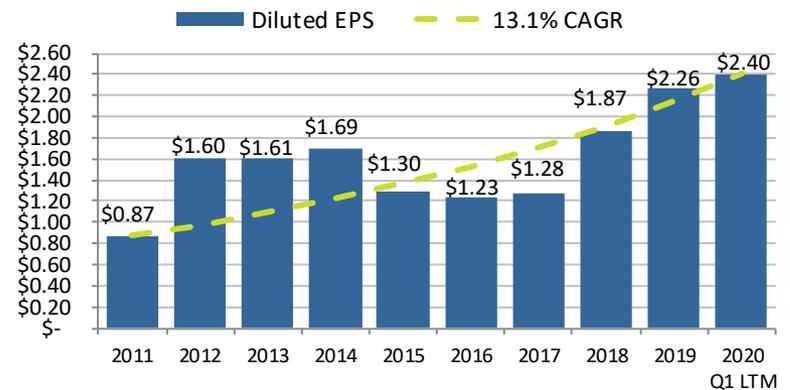
Backlog



EBITDA *



Diluted EPS - Attributable to MYR Group Inc.



* For reconciliation of EBITDA to net income, see page 21

INVESTMENT OUTLOOK



Proven Strategy Execution

Solid execution of corporate strategy has solidified MYR Group's position as a market leader in large transmission line construction



Experienced Management

Executive Management average 31+ years of industry experience



Positive Industry Outlook

Regulatory environment supports growth and market analysts expect escalated spending through year 2020



Favorable Growth Prospects

Opportunities for organic, vertical, horizontal and geographic growth



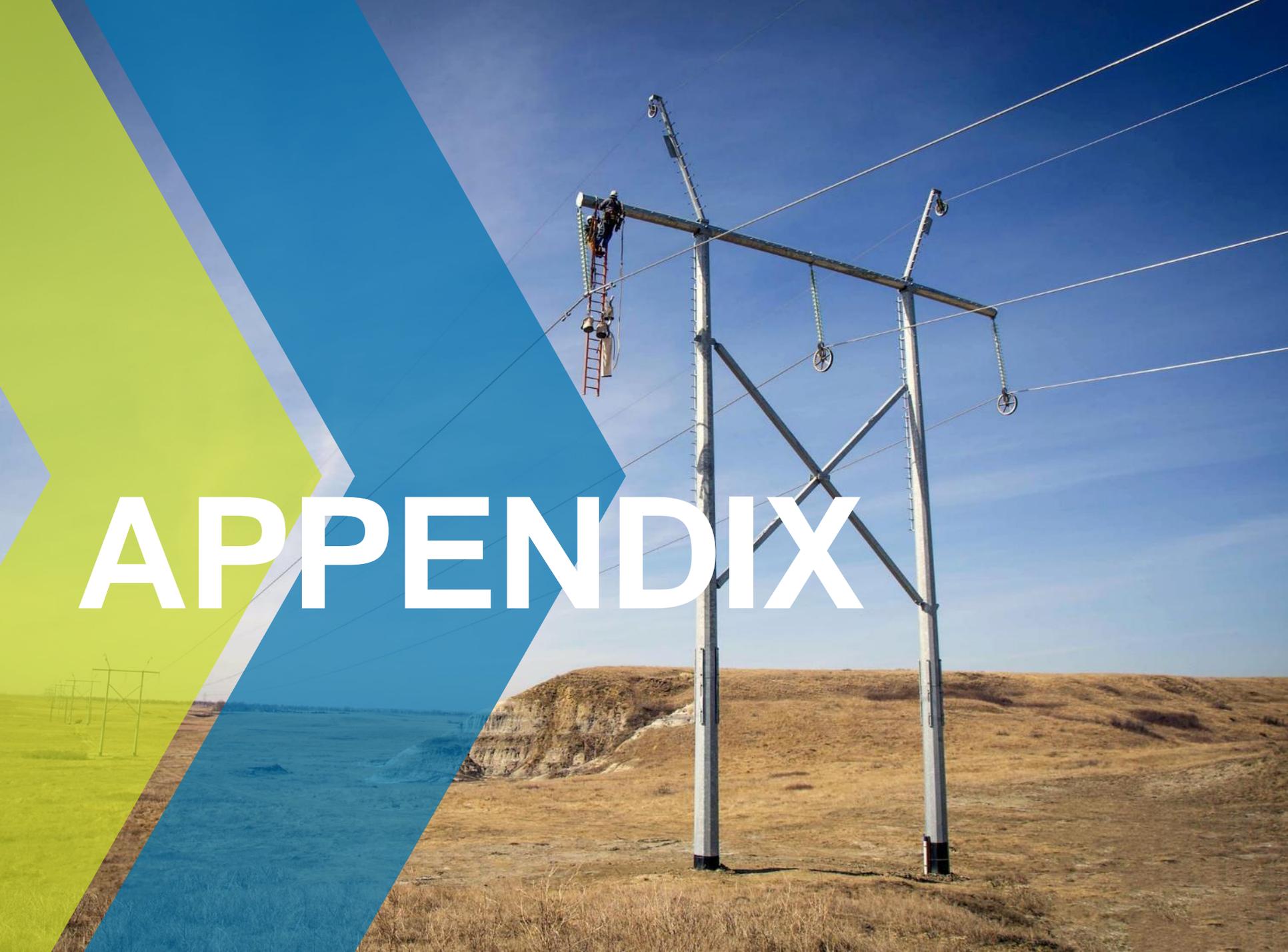
Strong Financial Position

Strong equity base provides capacity to add leverage for additional potential acquisitions, organic growth and share repurchases



Centralized Fleet & Corporate Operations

Centralization allows for greater efficiency and leverage of company resources



APPENDIX

CORPORATE GOVERNANCE OVERVIEW



EXPERIENCED BOARD WITH INDEPENDENT OVERSIGHT

- 7 of 9 directors are independent
- 5 of 9 directors have significant energy / utility experience
- Independent Chairman of the Board
- Audit, Compensation and Nominating / Governance committees comprised solely of independent directors
- Separate executive sessions of independent directors
- Annual Board evaluations



STRONG CORPORATE GOVERNANCE PRACTICES

- Majority voting standard for directors in uncontested elections
- No “Poison Pill” in place
- Effective executive compensation best practices
- Majority of CEO compensation is performance based



ACCOUNTABILITY & RESPONSIVENESS

- Board adopted majority voting for uncontested elections in December of 2015 based on input from shareholders
- Proactive investor relations outreach to ensure active, ongoing engagement

EXPERIENCED MANAGEMENT TEAM



Rick Swartz

Chief Executive Officer
37 years with MYRG
37 years in industry



Betty Johnson

Chief Financial Officer
20 years with MYRG
31 years in industry



Tod Cooper

**Chief Operating Officer –
Transmission & Distribution**
29 years with MYRG
31 years in industry



Jeff Waneka

**Chief Operating Officer –
Commercial & Industrial**
28 years with MYRG
35 years in industry



William Fry

Chief Legal Officer
1 year with MYRG
22 years in industry

**EXPERIENCED
MANAGEMENT TEAM
AVERAGES
23 YEARS
WITH MYR GROUP
31+ YEARS
IN OUR INDUSTRY**

MYR GROUP CUSTOMER SAMPLE



EBITDA RECONCILIATION

(\$ In Millions, Except Per Share Amounts)*

	2011	2012	2013	2014	2015	2016	2017	2018	2019	LTM 3/31/2020
Net Income	\$ 18.3	\$ 34.3	\$ 34.8	\$ 36.5	\$ 27.3	\$ 21.4	\$ 21.2	\$ 31.3	\$ 36.2	\$ 39.5
Interest Expense, net	0.5	0.8	0.7	0.6	0.7	1.3	2.6	3.6	6.2	\$ 6.5
Provision for Income Taxes	10.8	20.4	20.1	21.4	17.0	16.9	3.5	11.8	14.2	\$ 15.8
Depreciation and Amortization	19.5	25.2	29.2	33.5	38.0	39.2	38.6	39.9	44.5	\$ 45.8
EBITDA	<u>\$ 49.1</u>	<u>\$ 80.7</u>	<u>\$ 84.8</u>	<u>\$ 92.0</u>	<u>\$ 83.0</u>	<u>\$ 78.8</u>	<u>\$ 65.8</u>	<u>\$ 86.6</u>	<u>\$ 101.2</u>	<u>\$ 107.6</u>
Diluted Weighted Average Shares Outstanding	21.0	21.2	21.4	21.5	21.0	17.5	16.5	16.6	16.7	16.7
EBITDA per Diluted Share	\$ 2.34	\$ 3.80	\$ 3.96	\$ 4.29	\$ 3.95	\$ 4.51	\$ 3.99	\$ 5.22	\$ 6.06	\$ 6.44
Revenue	\$ 780.4	\$ 999.0	\$ 902.7	\$ 944.0	\$ 1,061.7	\$ 1,142.5	\$ 1,403.3	\$ 1,531.2	\$ 2,071.2	\$ 2,121.5

EBITDA is a non-GAAP financial measure that is defined as Earnings Before Income Taxes, Depreciation and Amortization.

Note:

LTM diluted weighted average shares outstanding were determined by adding the average shares reported for the last four quarters and dividing by four.

EBITDA is not recognized under GAAP and does not purport to be an alternative to net income as a measure of operating performance or to net cash flows provided by operating activities as a measure of liquidity. EBITDA is a component of the debt to EBITDA covenant that we must report to our bank on a quarterly basis. In addition, management considers EBITDA a useful measure because it eliminates differences which are caused by different capital structures as well as different tax rates and depreciation schedules when comparing our measures to our peers' measures.

FINANCIAL RATIO DEFINITIONS

$$\begin{aligned} & \text{Net Income (LTM) [A] + [Net Interest Expense * (1-Effective Tax Rate)]} \\ \div & \text{ [Book Value (Total Stockholders' Equity [B]) + Net Funded Debt] @ beginning of LTM} \\ = & \text{ Return on Invested Capital} \end{aligned}$$

$$\begin{aligned} & \text{EBITDA (Earnings before Interest, Taxes, Depreciation, \& Amortization)} \\ \div & \text{ Revenue} \\ = & \text{ EBITDA Margin} \end{aligned}$$

[A] Net Income excludes noncontrolling interest and discontinued operations

[B] Total Stockholders' Equity excludes minority interests and discontinued operations

Three year averages are derived from calculating the return metric for each twelve month period and then averaging the three period metrics

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